



LASPNET
LEGAL AID SERVICE PROVIDERS' NETWORK



ANNUAL REPORT

2024 - 2025

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IDEOLOGY

A Centre of Excellence for Legal Aid

OUR IDENTITY



Our Vision

A free and just society.



Our Mission

To Provide Effective Advocacy, Networking and Collaboration for sustainable Legal aid services, Human Rights, Rule of Law and Access to Justice for the most vulnerable and marginalized people.



Our Goal

To improve networking, collaboration and coordination among Legal Aid Service Providers in Uganda.



Mandate

To provide strategic linkages and a collaborative platform for legal aid service providers (LASPs) in Uganda and maintain a common front to relevantly interface with Justice Law & Order (JLOS) on Access to Justice and Rule of Law.



Strategic Pillars

- Lobbying and Advocacy
- Networking, Coordination and Partnership
- Research and Knowledge Management
- Institutional Strengthening and Development of LASPNET



Our Values

- Team work
- Integrity
- Transparency and Accountability
- Inclusiveness
- Creativity & Innovativeness
- Excellence

OUR DEVELOPMENT PARTNERS 2024 - 2025



UNODC

United Nations Office on Drugs and Crime

ICNL LLC

INTERNATIONAL CENTER
FOR NOT-FOR-PROFIT LAW LLC

E A S T • W E S T
M A N A G E M E N T
I N S T I T U T E

*USAID/Uganda Civil Society
Strengthening Activity(CSSA)*



COLUMBIA LAW SCHOOL

HUMAN RIGHTS INSTITUTE

LIST OF ACRONYMS

AGM	Annual General Meeting
CAN-U	Climate Action Network – Uganda
CCPJ	Commission on Crime Prevention and Criminal Justice
CSOs	Civil Society Organizations
CSSA	Civil Society Strengthening Activity
DPI	Defenders Protection Initiative
EEWG	Enabling Environment Working Group
EWMI	East West Management Institute
FHRI	Foundation for Human Rights Initiative
HRCU	Human Rights Centre Uganda
ICNL	International Centre for Not for Profit Law
IIMS	Integrated Information Management Institute
JCU	Justice Centres Uganda
JLOS	Justice Law and Order Sector
MOU	Memorandum of Understanding
NETPIL	Network for Public Interest Law
NGOs	Non-Government Organizations
NLAB	National Legal Aid Bill
ODI	Overseas Development Institute
PILAC	Public Interest Law Clinic
PMU	Programme Management Unit
RDCs	Resident District Commissioners
ULS	Uganda Law Society
UNODC	United Nations Office on Drugs and Crimes
USAID	United States Agency on International Development
UWONET	Uganda Women’s Network
UYDEL	Uganda Youth Development Link
WACSOFF	Western Ankole Civil Society Forum

1.0 FOREWORD

BY BOARD CHAIRPERSON



Distinguished members, partners and stakeholders, its yet another opportunity to present to you the LASPNET Annual Report covering the period **1st July 2024 to 30th June 2025**. As you may recall, during the previous 15th AGM, I was entrusted with a fresh mandate to serve a second term of two years (2024-2026) as the Board Chairperson of LASPNET. I equally congratulate the other Board members who retained their positions as well as the new entrants on the Board. We pledge, of course with your utmost support as the membership, to continue discharging our oversight and advisory role to the Network.

I am pleased to inform you that this year, under the UNODC project, we successfully traversed 18 districts and launched the **“Strengthening Crime Prevention and Criminal Justice Programme,”** as you will read in detail from this Annual Report. Astonishingly was the overwhelming reception we received from all those districts to the extent that some like Kibaale and Kakumiro districts provided us with office space for effective project implementation. Through our community-actors-network on ground in all the 20 districts of UNODC project implementation, we have started registering success stories depicting transformation and mindset change especially from the youth – who oftentimes are the biggest victims of crime, violent extremism, drug and substance abuse.

Similarly, the Secretariat welcomed a new Development Partner – **British Columbia Law School** – currently funding the **Trial Watch and Monitoring project** implemented in partnership with Public Interest Law Clinic (PILAC). This project demonstrates the power of collaboration and partnership contrived within the Network.

We also commend the Secretariat for uplifting the visibility of the Network in various international spaces. This year, the CEO did a tremendous job of representing the Network as a key speaker at international forums specifically the 34th Commission on Crime Prevention and Criminal Justice (CCPCJ) Side Event in Vienna on 16th May 2025 and HiIL Justice Matters Conference held on 8th May 2025 in Hague.

While at the national level and for the second time in a row, LASPNET presented the CSO perspective paper at the launch of the JLOS Annual Performance Report. This is in addition to preparing several research and advocacy papers, and presenting them in different forums.

This year, Secretariat’s focus was mainly to secure the Legal Aid House. As such, we contracted an Architectural firm known as LMEDI Tech Consult Limited to design a structural plan and impression. More still, we have also initiated different fundraising activities such as the inaugural **Access to Jun 2025** which is scheduled on **29th November 2025 at LDC Grounds**. Our appeal to the Membership is to support the Network in all its fundraising efforts until we finally realize the coveted dream of securing our own premises.

Concerning sustainability of the Network, we have taken bold steps to experiment the social enterprise model, and as the Board, we have so far approved the Secretariat’s plan to implement various income generating activities aimed at increasing financial sustainability of the Network. I therefore encourage our members to adopt similar strategies and where possible seek expertise from the Network in that regard.

That said, this year we experienced several pitfalls that ominously constrained the Network. For instance, the sudden closure of USAID sent turbulence among former USAID grantees including LASPNET. Under the USAID grant, LASPNET was implementing the **“Civil Society Strengthening Activity (CSSA).”** This project had achieved various gains including setting up the Enabling Environment Working Group – a loose coalition which brought together several CSOs from different sectors including health, education, youth, environment, governance and accountability to advocate for improved civic space. More so, LASPNET was in the process of onboarding the **“Rights Activity”** project which also suffered a still-birth following the closure of USAID.

Related to the above, I wish to reiterate the issue of funding towards Access to Justice and or Legal Aid. The prevailing context suggests that donor priorities have drastically changed and as a result the donor funding streams becoming acute. This leaves us with one option – to innovate and explore local fundraising through philanthropy.

As I conclude, I extend special appreciation to the Management and Staff of LASPNET for working tirelessly to ensure that sustenance of the Network amidst various challenges. To the membership, thank you for supporting the Network, and for our past and present development partners, we applaud you for the continued financial and technical support towards the Network.


.....
Karen Saidi

Board Chairperson

2.0 THE ANNUAL STATEMENT

FROM THE OFFICE OF THE CHIEF EXECUTIVE



Dear partners, members, and staff of the Network, I am pleased to share with you our Annual Report for the year 2024-2025. It's our obligation as Secretariat to take stock of our performance and present to stockholders on annual basis. This Annual report serves as our report card and is premised on four (4) core objectives of the Network including Research and Knowledge Management; Networking, Coordination and Partnerships; Lobby and Advocacy and Institutional Building and Capacity Development.

As already intimated by the Chairperson, LASPNET's international recognition on Access to Justice and Legal Aid continued to be cultivated this year, as evidenced by the conferences I attended as a Speaker in both Hague and Vienna. This was further reinforced by the opportunity extended to LASPNET to peer review the ODI policy brief titled ***"Front-line justice services with the potential scale up; Evidence from low – and middle – income countries."***

From our ongoing projects, LASPNET under UNODC project conducted 18 inception and launch meetings; equipped Local Governments where the project is being implemented with bicycles, motorcycles and vest jackets; identified, trained and deployed 232 community actors, trained 20 districts focal persons and 4 LASPs on provision of holistic legal aid services reaching over 33,732 clients in addition to developing IEC materials in form of posters creating awareness on crime, violent extremism, drug and substance abuse.

On the other hand, under the CSSA project, LASPNET successfully convened the first EEWG meeting with various CSO stakeholders; convened consultative meeting for CSOs in Western region and also developed the rapid assessment report on the implication of the rationalization of the NGO Bureau – although this remains unpublished following USAID's sudden departure. Under the Trial Watch project, LASPNET and PILAC have contributed towards empowerment of law students to monitor trials of selected cases related to violation of freedom of expression, assembly and association especially for activists and Human Rights Defenders.

In a bid to keep the Network's spirit alive, we have relentlessly continued to interest new members to join the Network in different categories. Notably, the 14th AGM admitted four (4) new members including Trinity Legal Aid Foundation Uganda, Mend the Broken Hearts

Uganda, Justice is a Right and Swift Legal Aid Limited as well as three (3) individual associate members. More importantly is that the Network’s specialization is continuing to diversify day by day.

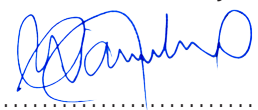
Regarding institutional sustainability, Management supported by the Board of Directors to develop a five-year social enterprise strategy and plan which outlines a host of activities to pivot financial sustainability of the Network in the wake of dwindling donor funding.

As highlighted by the Board Chairperson, preparations for the inaugural A2J Run are in high gear ahead of the 29th November 2025. We appreciate the Katikkiro of Buganda Kingdom, Owek. Charles Peter Mayiga who graciously delegated Owek. David F.K Mpanga to act as our Chief Runner. Other dignitaries expected to grace the run will come from the Judiciary, Diplomatic Corps, Government MDAs, LASPs, Media and the general Public. We hope to attract over 5000 runners and all the proceeds from this run will go towards the construction of the Legal Aid House which is expected to have multi-purpose facilities with office premises, conference and recreation centre which will also benefit the membership. Our clarion call therefore to you our dear partners and members is to support the A2J Run through purchase of running kits and sponsorship as this cause benefits us all.

Despite all the progress made this year, several challenges remain. These include limited donor funding, diminishing rule of law and continued absence of political will to enact the National Legal Aid law. I therefore appeal to our members to devise coping strategies to the internal challenges affecting us while we continue mounting pressure on Government to enact the NLAB in order to ensure sustainable legal aid service provision especially for the poor and vulnerable.

Finally, allow to me to appreciate the resilient Secretariat team with whom we have sustained the operations of the Network amidst the existing challenges. I also commend the Board of Directors for the effectiveness in execution of their mandate; the Stakeholders and Membership for the continued trust and participation in the Network’s business and our Development partners (UNODC, USAID/EWMI and Columbia Law School) for the financial support.

As we embark on a new year which is characterized at the beginning with elections of a new Government, I wish you good health and positive outcome that will positively impact on Legal Aid and Access to Justice.



.....

Dr. Sylvia Namubiru Mukasa
Chief Executive Officer

3.0 THE YEAR IN NUMBERS



2 Radio Talk shows and



2 TV Talk shows



3 Capacity Building initiatives



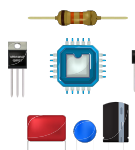
232 Community actors trained and deployed



20 Districts focal persons



3 Board meeting &
2 taskforce meetings



264 Handbooks and Manual on provision of legal aid services for prisoners and ex-prisoners disseminated.



143 Networking & partnership meetings including 3 International interfaces



18 Launch & Inception meetings



592 Cases handled and
377 closed by the Call Centre



3 Researches conducted



4 LASPs sub granted under UNODC programme



33,732 clients reached with legal aid services under UNODC

4.0 THE YEAR 2024-2025 IN PICTURES



1. A group photo of members that attended the 15th AGM on 25th October 2024 at LASPNET Secretariat.
2. Board members, Staff and Management during the Board orientation retreat held on 14th December 2025 at Pope Paul Memorial Centre.
3. A cross section of participants during the justice matters conference held on 8th May 2025 in Hague, Netherlands .
4. A group photo of all participants during the Regional Training of Justice Actors held on 19th and 20th June 2025 at Source of the Nile Hotel in Jinja.
5. Dr. Sylvia Namubiru Mukasa, LASPNET CEO on Spark TV creating about land rights and governance under the Know Your Rights program.
6. Mr. Eric Namungalu, the Central Board Representative handing over an award and certificate to Mr. Duncan Keitirima, the Call Centre Coordinator as CEO looks on.

5.0 A SNAPSHOT ANALYSIS INTO THE OPERATING ENVIRONMENT OF LASPNET FOR THE YEAR 2024/2025

The snapshot analysis on the operating environment for LASPNET is etched on three (3) indicators namely membership composition, funding context for access to justice and legal aid, and sustainability of LASPNET.

a) Membership composition

At 15th AGM, four (4) new members including Trinity Legal Aid Foundation Uganda, Mend the Broken Hearts Uganda, Justice is a Right, and Swift Chambers for Legal Aid Ltd were admitted into the Network hence proliferating the number of members from originally 56 to 60. Furthermore, five (5) individual associate members also joined the Network in that capacity. Despite the increment in the membership, a total of 26 LASPs have remained inactive while others have deliberately failed to meet their obligations such as payment of membership subscription. As a result the Secretariat took initiative to write to these members notifying them about their membership status. However, none responded with clear justification explaining their inactiveness and failure to adhere to membership obligations. This then prompted the Board of Directors as recommended by Management to present the list of members of inactive and unpaid for deregistration by the AGM as enjoined by Article 5(7)(d) of the LASPNET Constitution as amended and Article 9(d) of the Membership Charter.

b) Operating environment for CSOs

The operating environment for CSOs continued to shrink in many aspects but most

importantly marked by dwindling funding sources. For instance, LASPNET continued to experience a sharp decline in funding legal aid and access to justice initiatives. Broadly and whereas majority of the CSOs were starting to figure out how to close the funding gap created by DGF, the situation was further exacerbated by the dismantling of USAID following President Trump's Executive order. This therefore left the CSO sector limping, leading to a shift from programming to survival. Due to funding constraints, there has been limited roll out of voter education by CSOs in the wake to the forthcoming general elections. It's also feared that due to the limited operations of CSOs, many human rights violations anticipated to erupt from the elections without readily available legal intervention and or documentation.

c) Sustainability of LASPNET

The above operating context has pitted LASPNET's sustainability in various aspects. As such LASPNET throughout the reporting period embarked on several initiatives aimed at boosting its sustainability. Such initiatives include the operationalization of its social enterprise model as well as pivoting the fundraising drive for the Legal Aid House through convening the inaugural Access to Justice Run 2025 scheduled on 29th November 2025 at LDC grounds. More still, during the reporting period, LASPNET's Strategic Plan 2021-2025 expired in June and efforts are ongoing to develop a new one.

6.0 HIGHLIGHTS OF KEY ACHIEVEMENTS

LASPNET's key achievements under the reporting period 2024/2025 has been clustered according to its thematic areas namely; Networking, Coordination and Partnerships, Lobby and Advocacy, Research and Knowledge Management and Institutional Strengthening and Capacity Development of the Secretariat and Membership. These summary achievements are highlighted below;

6.1 Networking, Coordination and Partnerships

In the year 2024/2025 LASPNET sustained its collaborative platforms in several ways which among others included:

- Held the inaugural Enabling Environment Working Group (EEWG) meeting on 29th July 2024 at Imperial Royale Hotel, Kampala.
- Convened the regional consultative meeting for NGOs in Mbarara on 31st July 2024 at Hotel Kash in Mbarara.
- LASPNET participated in the Legal Aid Conference on Criminal Justice in Vienna in November 2024.
- Coordinated UNODC project monitoring visit in Arua and Lira district from 26th February to 6th March 2025.
- LASPNET featured at the HiiL Justice Matters Conference held in Hague on 8th May 2025.
- Represented CSOs at the 34th CCPCJ Side Event in Vienna held on 20th May 2025.

6.2 Research and Knowledge Management

In the reporting period, LASPNET undertook key research to strengthen evidence-based advocacy as well as provide relevant information for use by its members which included among others;

- Developed the Rapid Assessment Report on the Rationalization of NGO Bureau.
- Prepared and submitted research papers to influence Access to Justice, Rule of Law and Human rights.
- Participated in to the development and virtual dissemination the ODI research survey.

6.3 Lobby and Advocacy Engagements

Under Lobby and Advocacy, LASPNET undertook the following initiatives;

- Conducted district inception and launch meetings for the UNODC project.
- Advocated for promotion of Freedom of Expression, Association and Assembly.
- Continued to pursue advocacy efforts for the NLAB.
- Participated in the Legal Aid Camps convened by Eden Miracle Ministries and Wakiso High Court.

6.4 Institutional Strengthening and development

During In the reporting period, LASPNET built the capacity of its members through the following;

- Conducted a Training of Trainers on provision of holistic legal aid services for prisoners and ex-prisoners from 9th-10th September, 2024 at Country Lake Resort Garuga.
- Hosted the 15th Annual General Meeting on October 25, 2024.
- Coordinated a training session for Trial Watch & Monitoring for PILAC Students on 12th February 2025.
- Conducted a two day's Regional Training of Justice Actors in Jinja at the Source of River Nile Hotel from 19th and 20th June 2025.

7.0 THE YEAR 24/25 IN DETAIL

7.1 NETWORKING & PARTNERSHIP

This section highlights various networking and partnership activities undertaken during the reporting period.

7.1.1 Held the inaugural Enabling Environment Working Group (EEWG) meeting



A group photo of participants at the first Periodic Meeting for the Enabling Environment Working Group

LASPNET working with ICNL and with support from EWM under the CSSA project formulated a loose coalition of diverse CSOs working in various sectors such as Education, Health, Governance and Accountability, Women, Environment, Youth among others called the **“Enabling Environment Working Group (EEWG)”**.

The efficacy of the EEWG was to enhance inclusion of various CSOs in civic space advocacy work, a move that was embraced by

over 20 CSOs that were invited to constitute this coalition.

Fast forward, an inaugural EEWG meeting was convened on 29th July 2024 at Imperial Royale Hotel, Kampala. Terms of Reference, Scope of Work and areas of Collaboration were all discussed and agreed upon by the stakeholders in this inaugural EEWG meeting which brought together 24 (11 Male: 13 Female) participants from CSOs such as UWONET, HRCU, CAN-U, UYDEL, DPI, NGO Forum and NETPIL.

As the convener, Dr. Sylvia Namubiru Mukasa, the LASPNET CEO appraised the EEWG as a tool to promote cohesion and solidarity among CSOs amidst the shrinking civic space. She further updated the meeting about LASPNET's ongoing efforts to compile a rapid assessment report on the implications of the rationalization of the NGO Bureau in the wake of the NGO Amendment Act 2024. On this note, she invited all CSOs to share their input into this report with the consultant, Dr. James Nkuubi.

Speaking on behalf of the sector leadership, Dr. Moses Isooba, ED NGO Forum commended LASPNET for the well thought initiative to set up the EEWG. He noted that the sector is strong together and hoped that the EEWG would work operate as a Think Tank on civic space issues.

The meeting was closed by Ms, Margaret Ssekaggya, ED HRCU who emphasized the need for continuous engagement of CSOs under the EEWG to find solutions to emerging civic space issues affecting the NGO sector. ***“The EEWG should be sustained at all costs due to its timeliness and relevance to the sector.”*** She asserted.

7.1.2 Convened the Regional consultative meeting for NGOs in Mbarara

With support from the ICNL and EWMi convened a consultative meeting for NGOs in the western region on 31st July 2024 at Hotel Kash in Mbarara.

The meeting was attended by 27 (19 Male: 08 Female) participants from various NGOs in Western Uganda. Specifically the rationale for this meeting was to share emerging civic space issues affecting CSOs operations in Western Uganda, gather input from NGO stakeholders in Western region to feed into the Rapid assessment study on the impact of rationalization of the NGO bureau in addition to documentation of views and expectations from NGOs concerning the structural changes in the NGO Bureau.



A group photo of participants at the regional consultative meeting for CSOs-Western Region

During this meeting, participants mostly shared their fears related to the rationalization of the NGO Bureau to include political interference, securitization of the NGO sector and bureaucracies in securing operational permits. In regards to the operating civic space for NGOs in Western Uganda, participants decried limited donor funding as the biggest obstacle to their work. While others noted the increased media censorship which requires NGO leaders to first secure clearance from security before engaging on Radio and TV talk shows.

One of the participants remarked ***“There’s a tendency for donors to think that NGOs in Western are well off. However, this a fallacy, we are also struggling and therefore need not to be written off.”***

On the other hand, several recommendations were mooted such as the need to popularize the NGO Amendment Act 2024, deepening collaborations between NGOs and Government and streamlining the operations of the NGO Bureau through automation and decentralization of services.

The meeting was crowned off with remarks from H/W Bridget Nasasira, the LASPNET Western Board Representative then who called upon NGO actors to prioritize legal compliance and financial sustainability as guarantees for their continued existence.

7.1.3 Conference on Legal Aid in Criminal Justice in Vienna Austria

On 19th November 2025, Dr. Sylvia Namubiru Mukasa joined a panel of experts on Legal Aid at the Conference on Legal Aid in Criminal Justice. Dr. Sylvia highlighted in her presentation LASPNET'S experience

in building an effective Network of LASPs. Also representing Uganda at the conference was Ms. Racheal Odoi Musoke, the Senior Technical Advisor JLOS.



Delegates at the Legal Aid in Criminal Justice in Vienna Austria.

7.1.4 Coordinated UNODC Project monitoring visit in Arua and Lira districts

From 26th February to 6th March 2025, UNODC undertook a monitoring visit to Arua and Lira districts to assess project progress. Whilst in the field, various partners including Justice Centres Uganda (JCU), Uganda Law Society (ULS) and Uganda Youth Development Link (UYDEL) showcased the impact of their interventions on ground. In Arua, ULS demonstrated how it had provided legal representation to over 346 clients including victims of drug abuse and prisoners in period ending January - April 2025.

Despite the progress, ULS-LAP highlighted challenges the institution is still grappling with including, the limited human resource, scarcity of legal aid service providers in Arua as well as the limited knowledge in rehabilitation and reintegration. A visit to Arua prisons (main and women) exposed the plight of prisoners and huddles they are facing such as prolonged pre-trial detention,

inadequate legal representation, limitation in gathering evidence related to their cases and overcrowding.

LASPNET on the other hand, showcased its community sensitization model pivoted by community actors who have been vital in undertaking preventive approaches to crime, drug and substance abuse and violent extremism. The UNODC team further interacted with a group of transformed youth that had given up on crime and drug abuse. This group had benefited immensely from LASPNET's awareness raising through the community actors. However, the group decried the lack of capital or seed grants to engage in productive economic activities as a deterrent measure to criminal related



A team from LASPNET & UNODC posing with a team of lawyers from ULS & JCU in Arua at ULS offices.

activities.

In Lira, JCU showcased its work which included provision of legal representation and advice to clients. The UNODC delegation also interfaced with a group of women who had been arrested and detained over allegations of drug and substance abuse only to be released with support of JCU team.

The visit was concluded by a community dialogue convened by UYDEL which brought together the community members, leaders

and law enforcement agencies to deliberate on crime prevention. During this event, the community members expressed gratitude to the UNODC project which had contributed towards crime reduction among the youth.

7.1.5 LASPNET featured at the Hiil Justice Matters Conference in Hague

On 8th May 2025, Dr Sylvia Namubiru Mukasa, the LASPNET CEO represented the Network as a panel discussant at the Justice Matters Conference held in Hague, Netherlands.

The Conference aimed at harnessing a global call to recognize justice as a cornerstone for peace, stability and economic growth. The notable speakers that graced the event included Prof. Yemi Osinbajo, former Vice President of Nigeria, Mr. Allyson Maynard Gibson, former Attorney General of The Bahamas and Kenya's Chief Justice Martha Koome

Dr. Sylvia's presentation largely focused on the intersectionality between access to justice and social cohesion as well as peace and security. Similarly, a myriad of recommendations were hatched from this conference including the need to invest in justice, legal empowerment for vulnerable groups and promotion of people centered justice among others.

Ultimately, this conference provided a visibility for LASPNET at an international forum and provided justice actors a platform to show case how people-centered justice programming is making justice and contribution to stability and economic development.



A picture showing participants during the justice matters conference

7.1.6 Representing CSOs at the 34th CCPCJ Side Event in Vienna

LASPNET was represented by the CEO at the 34th Commission on Crime Prevention and Criminal Justice (CCPCJ) that took place on 20th May 2025 in Vienna. At the same event the Justice Law and Order Sector (Access to Justice programme) convened a side event under the theme **“Addressing new, emerging and evolving forms of crime, including crimes that affect the environment, smuggling of commercial goods and trafficking in cultural property.”**

At side event, the CEO appeared on a panel representing the CSOS perspectives alongside other justice actors in Uganda's criminal justice system including Lady Justice Jane Frances Abodo, DPP, AIGP James Ochaya, Amb Stephen Mubiru, Head of Mission of the Republic of Uganda in Berlin, Germany, Mr. Tullio Santini, Chief of the Regional Section for Africa and the Middle East (UNODC) and Mr. Sam Wairagala, the Deputy JLOS Senior Technical Advisor who also moderated the panel.



Dr. Sylvia Namubiru M. (On right) presenting during the side event

In her presentation, Dr. Sylvia highlighted LASPNET's innovations in the Criminal Justice System such as the Call Center, Legal Rapid Response model, Legal Aid Open Days and Integrated Information Management System (IIMS). She further rooted for the provision of holistic legal aid services, rehabilitation and re-integration of prisoners and ex-prisoners.

7.1.7 Forging partnerships to enhance provision of free legal services to the indigent

During the reporting period, LASPNET at the invitation of the Judiciary, LASPNET participated in the Wakiso High Court on 5th June 2025. During this launch and open day LASPs such as Foundation for Human Rights Initiative (FHRI), FIDA-Uganda, Legal Aid Clinic of Law Development Centre (LAC-LDC) and LASPNET Lawyers provided legal aid services over 30 clients. Similarly, LASPNET participated in the Financial Empowerment camp organized by Eden Miracle Church held from 30th June to 6th July 2025 where over 100 clients were offered legal aid by LASPNET lawyers as well as LASPs such as LDC and ULS.

One of the clients supported by the LASPNET legal team stated that ***“This legal aid camp has enabled me to seek legal advice***

from LASPNET lawyers regarding a land dispute between me and my siblings. These had sold our family land without my knowledge and consent. I am now empowered to take a legal action against them.”



A group picture of lawyers from different LASPs that attended the launch of Wakiso High Court Circuit at Nabweru.

7.1.8 Building partnerships to foster CSO fundraising from the private sector

LASPNET participated in the together for progress event organized by EWMI where CSOs interfaced with the private sector for future collaboration. The event took place on 25th September 2024 at Serena hotel where LASPNET also showcased its work to various private companies. Arising out of this engagement, LASPNET was able to reach out to seven private sector players including Total, Uganda Baati, Roofings and Centenary Bank for possible collaboration.



The LASPNET CEO together with the CCC addressing a guest from the Private Sector.

7.2 RESEARCH & KNOWLEDGE MANAGEMENT

The Network continued to strengthen its evidence-based research and knowledge management thematic component through various initiatives as highlighted below;

7.2.1 Development of the Rapid Assessment Report on the Rationalization of NGO Bureau

LASPNET engaged Dr. James Nkuubi, a renowned Researcher and Expert on the NGO sector in Uganda to undertake the development of the rapid assessment study on the rationalization of the NGO Bureau. The Assessment Report was validated on 5th December 2024 at Piato restaurant and attended by 25 participants (12 Male: 13 Female) drawn from various CSOs including HRCU, NGO Forum, KICK-Uganda, WASCOF among others.

The validation meeting was attended by senior CSO leaders including Ms. Margaret Sekaggya, the former representative of CSOs to the NGO bureau board and the current Executive Director of Human Rights Center Uganda, Dr. Moses Isooba, the Executive Director of the Uganda NGO Forum; Mr. Samuel Herbert Nsubuga, the Chief Executive Officer of African Center for Treatment and Rehabilitation of Torture Victims, members of the EEWG.



Participants that attended the validation meeting for the rapid assessment report posing for a group photo.

The key recommendations arising from the validation included the need for automation of the Bureau’s services especially NGO registration and renewal of permits; strengthening CSOs capacity in self-regulation; activation of the adjudication committee to facilitate dispute resolution among CSOs; the need to reconsider shifting the Bureau from Ministry of Internal Affairs to Ministry of Justice and Constitutional Affairs; the need to revitalize the NGO Forum to cushion NGOs from external threats like closures as well as undertaking bench marking visits to other jurisdictions such as South-Africa, Australia, Tanzania and Ethiopia to draw more lessons for strengthening the NGO sector.

Unfortunately, the release of this rapid assessment study on the implication of the rationalization of the NGO Bureau was hampered by the exit of USAID.

7.2.2 Preparation and submission of research papers to influence Access to Justice, Rule of Law and Human rights

During the reporting period, LASPNET prepared and submitted a total of ten (10) research papers and or presentations aimed at influencing Access to Justice, Rule of Law and Human rights as highlighted below;

No.	Research product
I.	Presentation about LASPNET’s experience with building an effective national network of legal aid providers in Uganda delivered by the Dr Sylvia Namubiru Mukasa, CEO on 21st November, 2024 in Vienna.

2.	A CSO perspective paper for the Annual JLOS Performance review report delivered by Mr Badru Walusansa, the Director of Programmes on 19th November, 2024 at Speke Resort Munyonyo.
3.	Development of a combined State Brief monitoring report on behalf of the State funded Legal Representation committee submitted to the Judiciary on 18th November, 2024.
4.	A paper presentation on the CSO perspective for the National Stakeholders Consultative Conference on the National Action Plan on Human Rights convened by MOJCA delivered by the CEO on 21st February 2025 at Imperial Royale Hotel.
5.	A presentation delivered by CEO to KIU Law Students focusing on Navigating Legal Aid: Requirements, career paths and opportunities held on 28th February 2025.
6.	A position paper on the Sexual Offenses Bill presented by the LAO at a workshop organized at UHRC on 27th March 2025 at Esella Hotel.
7.	A presentation on the nexus between access to justice and social cohesion made by the CEO at Justice Matters Conference held on 8th May 2025 in the Hague, Netherlands.
8.	A presentation on Uganda's Leadership in the Criminal Justice Innovation: Advancing Access, Prevention and Reform presented by the CEO on 20th May 2025 at the 34th CCPCJ side event in Austria, Vienna.
9.	A presentation on the status of the NLAB 2022 made by the Mr Dennis Kayanja In-house Counsel at the Collective CSO Advocacy for Religious rights and Legal Reform convened by MCJL on 17th May 2025 at Kolping Hotel, Kampala.

10.	A presentation on LASPNET's project experiences in implementing SGBV projects made by the DOP at the Access to Justice Symposium held on 5th June 2025 at Mestil Hotel.
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7.2.3 Participated in the development and virtual dissemination the ODI research survey

LASPNET was contacted by ODI to contribute insights into its research titled "Front-line justice service with the potential to scale up; evidence from low-and middle-income countries." This was followed by a Focus Group Discussion held with selected Secretariat staff and led by ODI's research team comprised of Marcus and Clare Manuel. Furthermore, Dr. Sylvia Namubiru Mukasa, CEO LASPNET on 19th July 2025, virtually featured on a panel that discussed the research findings of ODI's research survey.



A picture showing participants during the justice matters conference

7.3 LOBBY AND ADVOCACY

During the reporting period, LASPNET undertook various lobby and advocacy initiatives as highlighted below;

7.3.1 Conducted district inception and launch meetings for the UNODC project



LASPNET CEO, Board Representative Northern region and member of the Programme Management Unit handing over bicycles to Yumbe district leadership.

As a follow up activity to the introductory visits conducted in the nineteen (19) selected Local Governments last year in December 2023, LASPNET conducted a total of eighteen (18) launch and inception program meetings in the aforementioned districts for purposes of orienting the wider district stakeholders about the UNODC project, its intended objectives and outcomes and further concluded by executing MOUs with those districts.

The launch and program inception meetings took place between 10th July and 9th August 2024. The LASPNET delegation in all the regional clustered launch and program inception meetings comprised of Dr. Sylvia Namubiru Mukasa – CEO LASPNET as well as the Program Implementation team. Furthermore, each regional cluster featured a representative from the Programme

Management Unit of UNODC such as Mr. Ronald Sekaggya, Ms. Susan Lumu and Ms. Lakisa Christine from LDC. LASPNET's Board representatives from the various regions including Ms. Karen Saidi, the Board Chairperson participated in some of launch and inception meetings. Finally, UNODC was also represented by three officers namely Mr. Timothy Etyang, Ms. Faith Kateme and Ms. Kim Miseong during the launch and program inception meetings held in Northern Uganda (Arua, Yumbe, Adjumani and Lira).

On the part of the district, the key participants that graced the launch and program inception meetings included RDCs, LC5 Chairpersons, CAOs, CDOs, Councillors, Probation Officers, Religious and Cultural leaders as well as the Media.

LASPNET adopted the same methodology for all the launch and program inception meetings throughout all the districts. For instance the methodology entailed opening prayer, self-introductions, agenda setting, welcome remarks from the district leadership, welcome remarks from CEO LASPNET and member of PMU, presentation about UNODC project, Q&A session, execution of the MOU, handover of equipment, launch of program and closing remarks.

Overall, the CEO appreciated the district leadership in all Local Governments for warmly embracing the project and appealed to all stakeholders including LGs, LASPs, Religious and Cultural leaders to ensure that the project is successfully implemented. She stressed that the program seeks to address crime prevention and response, drug abuse, violent extremism and illicit financial flows. Concerning project implementation, she informed the participants that LASPNET

would be working through its on ground LASPs, District Focal Persons and Community Actors who were to be recruited through an inclusive selection criteria and later trained before deployment.

Whereas on the other hand, all the district leaders including CAOs, LC5 Chairpersons and RDCs were very excited for having been singled out from a large sample size of 145 districts in Uganda. They committed to ensuring that the project is effectively implemented in their respective districts. In some districts such as Kibaale, Iganga, Yumbe, Arua and Kasanda, the district leaders pledged to allocate office space to LASPNET to ease coordination of project implementation.

In all the 17 districts, LASPNET executed MOUs spelling out project objectives and obligations of each party to guide the partnership. From the district, these MOUs were signed by the CAO and or their representatives witnessed CDOs while on the side of LASPNET it's the CEO who signed witnessed by the PMU member. The same applied to project equipment user agreements. Upon execution of the MOU, RDCs and or LC5 Chairpersons led the official launch of the program in their districts symbolized by cutting of the ribbon and signing the launch board.

All the launch and program inception meetings were climaxed with the handover of project equipment in form of bicycles and motorcycles. These were handed over to the districts by the Board Representative to the CAO through the RDCs and LCV Chairpersons. These expressed gratitude to LASPNET and UNODC for providence of equipment which is aimed at facilitating mobility of the District Focal Persons and Community Actors during the course of

project implementation. More importantly, the RDCs urged CAOs to ensure that the selection of community actors is devoid of political affiliations and nepotism.

7.3.2 Continued to pursue advocacy efforts for the NLAB

In pursuit to advocate for the enactment of the NLAB 2022 which has been long overdue, LASPNET undertook several initiatives among others including;

- a. *Paying a courtesy visit to the His Lordship Emeritus Remmy Kasule on 17th March 2025 to discuss strategic advocacy initiatives for the NLAB. The Justice pledged to follow up key influencers within government especially the Minister of Justice & Constitutional Affairs to ensure that the NLAB is fast tracked.*
- b. *Holding a strategic partnership meeting with FIDA-Uganda to discuss joint advocacy initiatives for the NLAB with funding from UNDP. However this initiative did not materialize into tangible activities as envisaged due to delayed release of funds by the development partner.*

7.3.3 Advocated for promotion of Freedom of Expression, Association and Assembly

As part of celebration of International day for Human rights, LASPNET supported by EWMI under the CSSA project coordinated the production of a short video featuring Dr. Sylvia Namubiru Mukasa, CEO LASPNET and Dr. James Nkuubi, CEO NETPIL who highlighted the intricacies of the freedom of expression, assembly and association in Uganda. The video further shed a light on

various events including the arbitrary arrests and denial of bail to youths protestors during the anti-corruption march to Parliament; the abduction of opposition stronghold Dr. Kizza Besigye from Kenya; the threats inflicted on former Supreme Court Justice Esther Kisakye to the extent of fleeing her country; the self-censorship of civilians – which are all manifestation of violation of freedom of speech, assembly and association. This video was released to the public via different social media platforms on 10th December 2024 on the International Human Rights Day. It was also shared with USAID through the EWMI Chief of Party. The short video can be accessed via https://www.youtube.com/watch?v=cyA_ylwQX8c

7.3.4 Access to justice, Rule of Law and Human Rights enhanced through media and related information forums

a) Television & Radio Talk shows

In the reporting period, LASPNET featured on both TV and Radio Talk shows appeared on two (2) local TV stations as summarized below;

- On 8th March 2025, the CEO appeared on Salt TV during the International Women's Day Celebrations to contribute to a topical discussion on "Progress of Women Empowerment in Uganda; Successes and Roadblocks".
- The CEO appeared on Spark TV on 6th May 2025 to sensitize the public on land issues and the local government system.
- The DOP and PCUNODC then featuring on Tropical FM at the sidelines of the UNODC project launch in Mubende district.



7.4 INSTITUTIONAL STRENGTHENING & CAPACITY DEVELOPMENT

The Secretariat remained steadfast in enhancing capacity development and institutional strengthening of itself and the members through capacity-building initiatives including holding trainings and meetings as highlighted below;

7.4.1 Conducted a Training of Trainers on provision of holistic legal aid services for prisoners and ex-prisoners

LASPNET coordinated a two-day Training of Trainers for UNODC project District Focal Persons and Legal Officers from 9th-10th September, 2024 at Country Lake Resort Garuga. The training was attended by a total of 39 (21 Male: 12 Female) participants including District Focal Persons; Implementing partners such as ULS, LDC, HiiL, JCU and JD; LASPNET staff and Facilitators who included Professor Christopher Mbazira, Dr. George Bamugemereire and Ms. Karen Saidi.

As a result of this training, participants were oriented about the UNODC project background, objectives and outcomes; applicability of the training manual and handbook on provision of holistic legal aid services for prisoners and ex-prisoners as well as rehabilitation and reintegration programmes for prisoners and ex-prisoners respectively.

Still, arising out of the TOT, the trained District Focal Persons were able scale down the learned knowledge and skills through training a total of 280 (218 Male: 62 Female) in all the 20 districts of project implementation. The trainings took place between 2nd October and 12th November 2024 and covered the same topics as the TOT for district focal persons.



A group photo of participants during the TOT conducted on 9th- 10th September 2024 at Garuga hotel Entebbe.

“This training has helped me a great deal to deeply understand the rehabilitation and reintegration process of ex-prisoners. I hope to utilize the knowledge and tools learnt from here in my day to day work as a District Community Development Officer.” Isaac Bitamare, DCDO Hoima district.

7.4.2 Hosted the 15th Annual General Meeting

On October 25, 2024, LASPNET convened its 15th Annual General Meeting (AGM) in a hybrid format, combining both physical and virtual attendance. The event, held at the Secretariat, brought together 59 participants, including LASPNET members and staff.

This AGM marked the second phase under the leadership of Ms. Karen Saidi as the Chairperson of the Board, concluding her first tenure. Distinguished guests included Hon. Retired Justice Remmy Kasule, LASPNET Honorary Member; Mr. Aaron Besigye, National Coordinator of Justice Centers; and other members.

Ms. Saidi welcomed participants warmly and expressed gratitude for the support extended to her and the Board during their first term.

In her Chairperson's report, she paid tribute to the late Ms. Imela Prossy Oidu, a Board Member representing the Central region, who had passed away.

She highlighted significant milestones achieved during the reporting period, such as:

- Establishing the Board of Trustees and registering the Trust Deed as a legal document.
- Securing a 5-year operational permit from the NGO Bureau.
- Growing the network by admitting new members.
- Expanding LASPNET's partnerships and collaborations.

Despite these achievements, Ms. Saidi acknowledged challenges, including declining funding for legal aid and access to justice programs, which forced some Legal Aid Service Providers (LASPs) to scale down or close their operations, leading to service delivery gaps.

Dr. Sylvia Namubiru Mukasa, LASPNET's CEO, presented the Annual Report for 2023–2024. She reaffirmed LASPNET's commitment to advancing legal aid as a tool for enhancing access to justice, especially for vulnerable populations. She further hinted on the key accomplishments which included: Maintaining partnerships with development agencies like the United Nations Office on



A group photo of members that attended the 15th AGM.

Drugs and Crime (UNODC) and USAID under the Civil Society Strengthening Activity (CSSA).

During the AGM, four organizations were admitted to the Network including Trinity Legal Aid Foundation Uganda, Mend the Broken Hearts Uganda, Justice is a Right, and Swift Chambers for Legal Aid Ltd. On the other hand, Ms. Karen Saidi, Mr. Moses Okwalinga, Ms. Sarah Awelo Onapa, and Mr. Obote Emmanuel Nyanga were all admitted as Individual Associate Members.

As the tradition, outstanding members were recognized for their contributions. Uganda Law Society won the award for the most outstanding participant in LASPNET activities (2023–2024) while FIDA–Uganda received an award for most active user of LASPNET's Integrated Information Management System (IIMS).

Additionally at this AGM, members paid a tribute to the late Ms. Imela Prossy Oidu. Hon. Justice Remmy Kasule unveiled a memory booth in her honor and presented a commemorative plaque to her family representative.

In his closing remarks, Hon. Justice Kasule applauded LASPNET for its well-organized succession plan and welcomed the newly elected Board members. He commended Dr. Sylvia Namubiru for her tireless efforts in elevating LASPNET and prayed for her continued strength and guidance.

Justice Kasule stressed the growing demand for legal aid services in Uganda, highlighting the critical role LASPNET plays in addressing this need. ***“Let us commit to contributing in any way possible to ensure that deprived members of society receive the legal protection they deserve,”*** he noted.

7.4.3 Coordinated a training session for Trial Watch & Monitoring for PILAC Students

LASPNET with support from Colombia University Law School and in partnership with Public Litigation Interest Law Clinic (PILAC) under the Trial Watch Pilot Project, conducted a general training session for Trial Watch and Monitoring on 12th February 2025 at Makerere University.



A training of PILAC students in Trial Watch Students at Makerere University.

The training was facilitated by Ms. Marian Da Silva and Ms. Tejal Jesrani and covered topics such as trial monitoring, fair trial standards and case scenarios for countries where trial monitoring is being implemented. Over 35 students attended the training which was later crowned off by a meeting with East African Network University Law School Clinics (EANULAC).

Subsequently, a total of five (5) cases including Dr. Kizza Besigye, Ms. Doreen Nyanjura and Counsel Isaac Semakadde have undergone trial monitoring. More importantly, the training was reported in the Human Rights Institute of British Columbia Law School Magazine on 11th April 2025.

“I have had the opportunity to learn what trial monitoring is and how it’s used as a tool to promote fair trial and access to justice. We need more of such trainings

in law school.” Tumusiime Jackline, Law Student.

7.4.4 Conducted a two day’s Regional Training of Justice Actors in Jinja at the Source of River Nile Hotel

On 19th and 20th June 2025, LASPNET held a two-day residential Regional Training of Justice Actors on Case Management and Handling Victims of Violent Extremism, Drug and Substance Abuse, and Money Laundering in Jinja at the Source of the River Nile Hotel. The training aimed at equipping participants with knowledge about the UNODC project, utilization of the manuals and handbook on provision of holistic legal aid services for prisoners and ex-prisoners, money laundering, violent extremism as well as reintegration and rehabilitation of ex-prisoners.

The training was attended by 32 participants including District Leadership, the Judicial Officers, Police, Prisons, Focal Persons and Legal Aid Service Providers such as AFCOD, Justice Centers Uganda and ULS among others. The training was graced by Ms. Diva Mukisa, Programme Manager UNODC and Mr. George William Bamega, the Assistant RDC of Jinja while the training facilitators included Mr. Ronald Sekaggya, Ms. Karen Saidi. Ms. Phionah Nabaggala from Financial Intelligence Authority and SP Hadijah Namulondo from Uganda Police Force.



A group photo of all participants during the Regional Training of Justice Actors in Jinja

Resulting from this training, participants were oriented about the UNODC project, equipped with knowledge on violent extremism and money laundering, applicability of the training manual and handbook on provision of holistic legal aid services for prisoners and ex-prisoners as well as rehabilitation and reintegration programmes for prisoners and ex-prisoners respectively.

“Before coming for this training, I had a feeling it was one of those ordinary training. But I have been proven wrong because of the key insights I have learnt especially related to violent extremism and money laundering. I hope to share the learned information with my colleagues at the station.” H/W Ivan Busuulwa, Grade One Magistrate Namayingo.

7.4.5 End of year 2024 staff evaluation and planning retreat

From 11th to 12th December 2024, LASPNET held its end of year staff evaluation and planning retreat at Pope Paul Memorial Hotel. During the retreat, Management and Staff took stock of the annual performance through assessing the milestones, lessons learnt and challenges.

Additionally, staff benefited from a capacity building training on violent extremism conducted by Mr. Badru Walusansa, the Director of Programmes. The other key highlight at the staff evaluation and planning retreat was the voting of the best staff of the year 2024. Mr. Duncan Keitirima, the Call Centre Coordinator emerged as the best staff of the year as Ms. Victoria Nanungi came as the second runners up.



Mr. Eric Namungalu, the Central Board Representative handing over an award and certificate to Mr. Duncan Keitirima, the Call Centre Coordinator as CEO looks on.

“This award means a lot to me. It’s a testament that hard work pays. I am grateful to staff for having voted me as the best employee. Indeed LASPNET has significantly contributed to my career growth.” Duncan Keitirima. Advocate and Call Centre Coordinator, LASPNET

7.4.6 Board Orientation and Handover Meeting

LASPNET held a Board orientation and handover on 12th and 14th December, 2024 at Pope Paul VI Memorial Hotel. A total of 15 (6 Male: 8 Female) Board members and Management staff attended the Board orientation.

The orientation training purposely focused on espousing the Board members about the Network’s history, their roles and responsibilities, institutional policies among others. Unlike the previous board orientation trainings, this one adopted the peer to peer facilitation model which fostered effective learning and knowledge sharing. The outcome of the orientation was the development of the Board annual work plan with a set of targets to be achieved by the Board during their tenure.

On the other hand, the Board handover was held at the climax of the orientation and it was attended by a total of 29 (14 Male: 15 Female) including Board members, Staff and Chief Guest. The handover was officiated by Hon. Komakech Lyandro, former MP Gulu Municipality and Honorary member of LASPNET who delivered a key note address on **how to sustain an effective and functional Board that is alive to corporate governance principles**.

Furthermore, two outgoing Board members i.e. H/W Bridget Nasasira, Western region representative and Ms. Grace Nayiga, General Secretary were recognized for their performance on the outgoing board.



H/W Bridget Nasasira, outgoing Western Board Representative handing over office to Mr. Macho Mubarak, the incoming Western Board Representative.

“I have all reasons to handover office with my head high. Serving on the LASPNET Board is one of the best decisions I ever made in my career. It offered me lessons that I intend to apply even in my current employment. However, the most outstanding thing that I take privilege in is that we spoke with one voice as Board even in situations that seemed so complex to carry individual views or interests.
H/W Nasasira.



Board members, Staff and Management during the Board orientation retreat.

7.4.7 LASPNET Board and Committees meetings

A total of three (3) board meetings and two (2) taskforce meetings were held In the reporting as below;

- **Three (3) board meetings were held on 5th July 2024; 23rd July 2024 and 14th February 2025 to discuss and approve various documents including Annual institutional Work plan and Annual institutional budget for the year 2025 and Data policy.**
- **Furthermore, one (1) ODSC meeting was held on 18th July 2025.**

7.4.8 Case management under the Call Centre

In the period under review LASPNET’s main Call Centre handled a total of 592 cases (304 Male: 288 Female) from 31 districts out of which 377 cases were concluded through provision of on-spot legal advice and referrals. Whereas 215 cases are pending conclusion from different referral centres such as FIDA Uganda, Justice Centers Uganda (JCU), LAC/ LDC, District Labour Offices (DLO), UCLF, LAP/ULS, PLA, LCs, Police, among others.

Out of the total 592 cases handled 352 were Civil, 142 Criminal and 104 cutting across Human Rights and general inquiries. The Network recognizes the efforts of LASPs in providing legal aid services and supporting the work of the Call Centre amidst dwindling resources and other access to justice bottlenecks. As a sign of recognition of effort, LDC-LAC was offered a certificate of good performance based on its extended support to the Call Centre through case management.



One of the clients supported under the Call Centre shared his appreciation having been supported to regain her property. He said thus;

“My brother fraudulently obtained letters of administration with an intention of selling off my late father’s estate. I went to LASPNET for legal support and they referred me to LAP-ULS which helped me challenge the said letters and rescue my late father’s estate. I thank LASPNET and Uganda Law Society for this support.”
(Nalwanga Hadijah).

7.4.9 LASPs facilitated with sub grants to implement the UNODC project

LASPNET continued to act as fiscal host for UNODC by providing sub grants to implementing LASPs such as LDC-LAC, ULS, JCU and JD. A total of Ugx 1,473,752,059 (One Billion Four Hundred Seventy Three Million Seven Hundred Fifty Two Thousand Fifteen Nine Shillings) was dispensed to the LASPs for a period one year (1) enabling them to make contribution towards the realization of strategic objective 2 of UNODC on provision of legal aid services to vulnerable groups. As a result, all these IPs were able to support 33,732 clients with legal aid services.

7.4.10 Board Performance

The Board continued to discharge its mandate during the reporting period mainly through attending Board meetings, participating in key Network activities as well as approval of critical institutional documents.

Board Scores for the for their participation in LASPNET Board activities for the year July 2024 to June 2025									
Board Activities	Ms. Karen Said	Mr. Okwalinga Moses	Ms. Awello Sarah	Mr Ddugu Adrian	Mr. Macho Mubarak	Ms. Alyano Elizabeth	Ms. Betty Balisalamu	Mr. Eric Namungulu	Ms. Flavia Zahwango
	Chairperson - Board	Vice Chairperson	General Secretary	Treasurer	Western Representative	Northern Representative	Eastern Representative	Central Representative	Member on Merit
Board Meetings - (14th Feb 2025 & 23rd July 2025)	2	1	1	2	1	1	2	1	2
Organisational Development Sustainability Committee (18th July 2025 & 8th Aug 2025)	N/A	0	N/A	1	N/A	1	N/A	N/A	2
Task force meetings for the 15th AGM	1	0	N/A	1	N/A	0	0	N/A	1
Annual General Meeting - 21st October 2024	1	0	1	0	1	1	1	1	1
Review and approval of documents	5	0	3	3	0	0	0	0	2
Participation in LASPNET activities as speakers and or as part of participants	2	0	0	0	0	1	1	0	1
Total	11	1	5	7	2	4	4	2	9

7.4.11 THE BOARD OF DIRECTORS 2024/2025



Ms. Karen Saidi
Chairperson



Mr. Okwalinga Moses
Vice Chairperson



Ms. Awello Sarah
General Secretary



Mr. Adrian Ddunga
Treasurer



Ms. Elizabeth Alyano
**Northern
Representative**



Mr. Eric Namungalu
**Central
Representative**



H/W. Bridget Nasasira
**Western
Representative**



Ms. Balisalamu Betty
**Eastern
Representative**



Ms. Flavia Zalwango
Member on Merit

7.4.12 LASPNET SECRETARIAT TEAM DURING PERIOD UNDER REVIEW (JULY 2024 TO JUNE 2025)



Dr. Sylvia Namubiru Mukasa
Chief Executive Officer

She is the overall Senior manager who and responsible for providing overall Administrative and Strategic leadership to the secretariat. In addition, she oversees the day to day running of the Programmes and financial sustainability. She also links the organization to key stakeholders and board members.



Mr. Badru Walusansa
Director of Programmes

He is a senior manager responsible for overall development, programming and functioning of the Programmes department through provision of technical and supervisory support to the programs team.



Mr. Geoffrey Lutaaya
Director Finance and Administration

He a senior Manager responsible for overall development and functioning of the Finance and Administration department where he provides technical and supervisory support to the finance team.



Ms. Justice Nambowa
Project Coordinator – UNODC/LAO

She is the substantive Lobby and Advocacy Officer. Also responsible for coordination and implementation of the UNODC Project.



Mr. Martin Ojambo
Information and Technology Officer

He is a technical officer responsible for ICT innovations as well as managing day to day maintenance of the computer systems within LASPNET. He is more specifically responsible for the smooth running and functionality of the Integrated Information Management System (IIMS) at LASPNET.



Mr. Mubiru Peter Mutebi
Networking, Partnerships and Coordination Officer

He is the Officer responsible for maintaining, developing and coordinating memberships partnerships as well as branding and communication.



Mr. Barongo Barnabas
Finance officer and Ag
Grant Manager

One of the institutional Finance officer who is also assigned the responsibility for handling of accounting functions of the UNODC project.



Mr. Kayanja Denis
In-house Counsel

Responsible for legal compliancy and assistance of the organisation on in house legal needs. In addition he is the Project officer responsible for coordination of the Trial Watch project.



Mr. Keitirima Duncan
Coordinator Call Centre

He is the Project officer providing coordination function of the Call center and also offered supported in the day to day implementation of the CSSA Project.



Mr. Kenneth Okao
Membership Officer

He is the officer in charge of managing membership affairs. He further maintains the documentation and archiving of the records and continuously updates the membership directory of the Network.



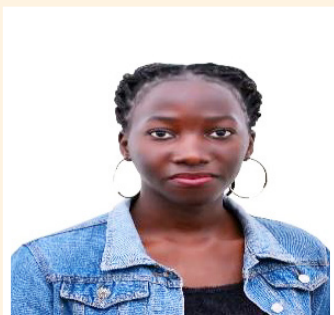
Ms. Nalwiga Scovia
Finance Officer

During the reporting period, she was responsible for administration accounting processes and financial management of the organization's funds in addition to providing finance and accounting support to the CSSA Project. Exited the organization in February 2025 to further her career in Business.



Ms. Nakazibwe Doreen
Executive Officer

During the reporting period, she supported the functions of the Executive Office. She exited the organization in January 2025 to further her professional career as an Advocate.



Ms. Nakalyana Edith Mukisa
Project Support Officer - UNODC

During the reporting period, she provided support services to the implementation of the UNODC project. She exited the organization in June 2025 to concentrate on her post graduate studies.



Mr. Kasule Gabriel
Programs Driver

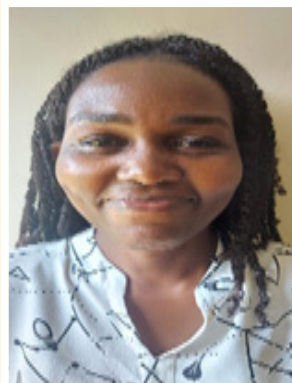
He provides reliable and safe driving and delivery services to LASPNET.

LASPNET VOLUNTEER TEAM



Mr. Rica Byaruhanga
M&E Advisor- (External Support officer)

He provides advisory support on M&E functions, Communications and Branding of the organization.



Ms. Celine Anyokot
Program Assistant

She supports front desk management as well as administrative functions of the organization.



Ms. Ikanu Winnie
Executive Legal -Volunteer

She supports with legal research functions as well as other assignments in the Executive Office.



Ms. Lindsey Namitala
Volunteer - Lawyer Call Centre

She supports with management of Call Centre through provision of legal advice and referrals to call in clients.



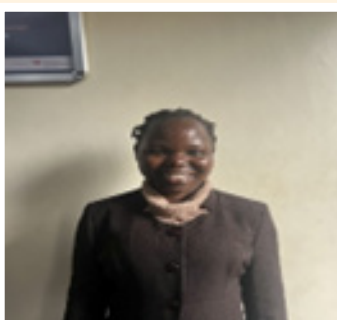
Ms. Omuyonjo Busingye
Volunteer - Lawyer Call Centre

She supports with management of Call Centre through provision of legal advice and referrals to call in clients.



Mr. Paul Sebagere
Volunteer Driver

During the reporting period, he provided on call volunteer driving services to the organization.



Ms. Victoria Nanungi
Office Assistant

She supports with maintenance of the office environment as well as running of errands.

8.0 ACHIEVEMENTS, CHALLENGES, LESSONS LEARNT, RECOMMENDATIONS AND OPPORTUNITIES

8.1 Achievements

During the reporting period, LASPNET registered the following achievements;

- Consolidation of LASPNET's mandate of enhancing access to justice for all not only at the national but also global level as evidenced by the various conferences where LASPNET was invited to participate and present.
- Deepening LASPNET's interventions at the community level under the UNODC project. This has been feasible through capacity building trainings and deployment of 232 community actors to prevent and create awareness about crime, violent extremism, drug and substance abuse. In addition the sub granting to LASPs has enabled them to extend legal aid services under the project in selected districts of project implementation.
- Strengthened collaboration between LASPNET and District Local Governments under the implementation of the UNODC project. This has translated into allocation of land to LASPNET for the establishment of the Community Empowerment Centre in Arua and establishment of coordination offices in Kibaale district.
- Securing a new development partner – Columbia University Law School to implement the Trial Watch Project in partnership with PILAC.

- Extension of legal aid services to 572 clients under the Call Centre and legal aid outreaches.

8.2 Challenges

LASPNET encountered contextual and operational challenges during the reporting period, which among others include the following;

- a. Continued dwindling Donor Funding support.** The wider CSO sector experienced a sharp decline in donor funding. This was largely attributed to shifting donor priorities and geo-politics. LASPNET for instance was a long time recipient of USAID funds through EWMI and ICNL under the CSSA project. Therefore, following the termination of USAID grants under the executive order of President Trump, the organization's programming especially legal rapid response which is crucial in the election period was disrupted.
- b. Low levels of utilization of the IIMS**
LASPNET registered poor utilization of the IIMS during the reporting period. For instance, there were no LASPs that utilized the IIMS which also explains why there has not been any LASP recognized and awarded.
- c. Limited spread of LASPs.** Due to funding constraints, majority of LASPs have closed operations while others

scaled down activities hence causing challenges to Uganda Law Council during inspections. More importantly this has in turn affected provision of justice services to vulnerable populations and communities. In fact this challenge has been witnessed in districts such as Kibaale, Kakumiro and Kassanda where LASPNET is implementing the UNODC project.

- d. **Inactive LASPs.** A significant number of LASPs remains inactive in terms of payment of membership subscription and participation in the Network's activities. As a result this has affected the alternative means of resource mobilization and vibrancy of the Network.

8.3 Lessons Learnt

- a. Overdependence on donor funding has far reaching implications on the sustainability of the organization in the event of donor exit.
- b. Closure of offices of LASPs and scale down of activities not only affects programming but leads to loss of staff and confidence from the public and stakeholders.
- c. Adoption of community centred approaches as evidenced under the UNODC project delivers impactful results in project implementation.

8.4 Opportunities

- a. The increasing focus of NGOs towards local fundraising through philanthropy and seeking public and private partnerships has gained traction as donor funding shrinks. This therefore offers a

great opportunity for LASPNET and its members to explore.

- b. The National Development Plan (IV) calls for the enactment of the NLAB to facilitate the provision of legal aid to vulnerable population. This will go a long way towards reinforcing LASPNET's advocacy efforts on the NLAB which spans over 10 years.
- c. LASPNET is the process of developing its new Strategic Plan 2026-2031. It's anticipated that the new strategic plan will reflect the prevailing and emerging bottlenecks to access to justice, human rights and rule of law. In addition, it will reflect new areas for strengthening the sustainability of the Network.
- d. Adoption of a social enterprise model by the Secretariat to facilitate institutional sustainability presents a great opportunity which will also be extended to the members through trainings and mentorship.
- e. A recent renewal of the Pre-Trial Detention Project implemented with ASF with support from ADA will enable the implementing partners to extend legal and psychosocial support services to prisoners in the next three years (2025-2028).

8.4 Recommendations

Despite the challenges experienced by the Network as enumerated above, the following recommendations have proposed;

- a. There is need for the Network to innovate and implement local fundraising initiatives including social enterprise in a

- bid to close the donor funding gap.
- b. LASPs are encouraged to utilize the IIMS to record and store cases and where possible the institutional heads need to tag IIMs utilization on staff appraisal.
- c. There is to encourage the membership to support fundraising initiatives towards the construction of the Legal Aid House which is intended to further organizational sustainability.
- d. There is need to strengthen collaboration and coordination with Uganda Law Council to address the existing challenges in the legal aid sector. This can be realized through periodic sharing of relevant reports and information with Uganda Law Council by LASPNET and LASPs.

9.0 CONCLUSION

On the side of LASPNET, the year 2024/2025 was characterized by turbulent experiences following the tectonic shifts in the CSO eco-system. Finally, LASPNET wishes to extend its sincere appreciation to its development partners, strategic partners, secretariat staff and all well-wishers who directly and indirectly supported its work during the reporting period.

9.0 PICTORIAL



10.0 MEMBERSHIP ACTIVITIES IN FOCUS

10.1 A Synopsis of activities convened by LASPNET and attended by members

During the reporting period, LASPNET conducted various activities that attracted membership participation. These included; Capacity building trainings, Launch and Inception meetings for the UNODC project, and Validation meetings among others. To this end, the scorecard below ranks members according to their level of participation in the Network's activities.

CRITERIA FOR MEMBER RECOGNITION AT THE 16TH ANNUAL GENERAL MEETING FOR THEIR PARTICIPATION IN LASPNET EVENTS: JULY 2024 TO JUNE 2025											
No.	LASP	15th Annual General Meeting (24th October 2024)	Training of Trainers on the Implementation of the UNODC Programme and utilization of	UGANET-LASPNET training on HIV, TB, Human Rights, and the Law for LASPs from 4th and 5th November 2024 at C/S Sand	Wakiso Human Rights Open Day 2024 on 28th August 2024, at St. Charles Primary School Kawuku.	Launch of the Wakiso High court circuit at Nabweno on 5th June 2025	Empowerment camp at Eden Ministries on 30th June 2025-6th July 2025	Regional based training of justice actors on case management and handling victims of violent extortion, drug and substance	Payment of Membership Subscription	TOTAL	Ranking
1	AAV									2	11th
2	ACTV									2	12th
3	AFCOD									3	9th
4	AFOD										unranked
5	AHURIO										unranked
6	ARELIMOK										unranked
7	ANARDE										unranked
8	CEDO										unranked
9	CEWOCHR										unranked
10	CEHURD										unranked
11	CEPIL										unranked
12	CJAF - UG										unranked
13	CLA										unranked
14	COLAID										unranked
15	CRED										unranked
16	CRR										unranked
17	ELOIM										unranked
18	FAPAD										unranked
19	FHRI										unranked
20	FIDA										unranked
21	HOPE FOR JUSTICE										unranked
22	HRAPP										unranked
23	HRCUG										unranked
24	HURIFO										unranked
25	IRCU										unranked
26	IWILAP										unranked
27	JJAR-UG										unranked
28	JURIA										unranked
29	JUSTICE DEFENDERS										unranked
30	KCOBPA										unranked
31	LAC/LDC										unranked
32	LAP/ULS										unranked
33	LAPD										unranked
34	LEMU										unranked
35	LHU										unranked
36	MBHU										unranked
37	MCJL										unranked
38	MIFUMI										unranked
39	MJU										unranked
40	NEWPLAN										unranked
41	NUDIPU										unranked
42	PDAU										unranked
43	PILAC										unranked
44	PLA										unranked
45	RETRAK										unranked
46	RLP										unranked
47	SODANN										unranked
48	SCAL										unranked
49	STREET LAW										unranked
50	TLAFUG										unranked
51	UCLF										unranked
52	UGANET										unranked
53	ULS										unranked
54	UMSC										unranked
55	UPRF										unranked
56	URRP										unranked
57	WCC										unranked
58	WORI										unranked
59	WVU										unranked
60	WVWM										unranked
Key to the score colours:											
							</				

Key to the score colours:

Excellent

Very Good

Guiding notes:

*Active Participation means being a participant, trainer, presenter, discussant, undertaking research, volunteering to attend meetings on behalf of or serving as a member of the board of directors

*Feedback means providing timely responses to requests for information and involvement or participation, sharing ideas on how to improve legal aid service provision and the network in particular

*A=Attendance (1 mark) *Y=Yes (1 mark)

The highest possible score for General participation in LASPNET activities is 1 for each activity

10.2 A spotlight on the Membership interventions July 2024-June 2025

In accordance with the reports shared in the reporting period the captured LASPs were able to execute the following activities;

SN	LASP	ACTIVITY DETAIL
1.	Uganda Network on Law, Ethics & HIV/AIDs (UGANET)	• Provided legal awareness through mobile legal aid camps to communities both in Kampala and other districts of operation to a total of 10456 clients (5,694 Female: Male 4,762). • Conducted detention visits to offer legal counselling services to a total of 4140 clients (4079 Male: 61 Female). • Convened a national dialogue on collaborative strategies for GBV prevention and Child safety among urban refugees. • Organized a National dialogue on HIV and the Law bringing together 70 participants including government officials, civil society organizations, healthcare providers, legal experts, PLHIV and the general public. • Conducted guidance session for a community awareness activity aimed at ending SGBV on 23rd June 2025. The session brought together 180 students, 75 girls and 105 boys, 12 teachers and CDOs.
2.	Land Equity Movement in Uganda (LEMU)	• Held a total of 60 community awareness programmes on land rights in the districts of Soroti, Dokolo, Amolatar, Otuke, Alebtong and Lira extending services to 800 clients (450 Male: 35 Male). • Hosted the ILC Global Learning Week in Uganda on 9th-13th June 2025. • Conducted the National Land Awareness Week (LAW) on 26th- 30th August 2024. • Executed the Keep Your Land, Keep Your Seed Campaign nationwide extending services to 40,049,000 people of which 22,427,440 women, 801,000 disabled, 14,017,150 men & 2,803,430 children. • Distributed IEC materials to 2139 people nationwide of which 639 women, 500 disabled, 500 men, 500 children.

3.	FIDA-Uganda	• Joined the Directorate of Gender, Community Service and production in Nakawa Division and conducted a mobile legal aid clinic to commemorate the International Day of Persons with Disabilities on 27th January 2025. • Conducted an advocacy training for Community Legal volunteers (CLVs) and activists on advocacy fundamentals, research and stakeholder engagement among others at on held on 17th December 2024 at Moroto Resort Hotel. • Held a Legal aid clinic in Arua on 17th December 2024 which contributed to improved access to justice for persons with Disabilities (PWDs). • On 5th December 2024, organized its 50 years celebratory dinner at Kampala Serena Hotel. • Held a Male Engagement symposium on 11th December 2024 at Mestil Hotel.
4.	Human Rights Centre Uganda (HRCU)	• Organized its 7th Annual Women Rights Defenders' Conference 2024 themed "invest in her: Accelerate Progress" on 26th November 2024 at Mestil Hotel. • Held a 2-day training of trainer's workshop for access to justice actors & HRDs on 30th October 2024 in Entebbe. • Convened a Quarterly meeting between the minister of internal affairs, key MDAs and NGO/CSOs Leaders on "Taxation and Tax trends for NGOs," on 26th September 2024. • Convened an intensive 2-day capacity building training on human rights principles at the Prisons Academy and training school, Luzira on 29th September 2024.
5.	Muslim Center for Justice & Law (MCJL)	• Convened a Women in Islam Conference on 5th December 2024 at Imperial Royale Hotel. • Organized a webinar on empowering youths to leverage on technology in advancing freedom of religious & belief held online on 12th August 2024.
6.	Foundation for Human Rights Initiative (FHRI)	• Conducted a training session for LC officials in greater Bushenyi region on 28th April /2025. • Sensitized the LCs in mediation, reconciliation and case handling within their jurisdiction during a capacity building training held on 20th February 2025 in Bushenyi district. • Engaged with LCs follow up in Bihanga Sub County with chairperson from Nyabwina, Kako, Kyakawari and Karungu villages in Buhweju district on 18th March 2025.

11.0 AUDITED FINANCIAL STATEMENTS

LEGAL AID SERVICE PROVIDERS' NETWORK (LASPNET)

Statement of Directors' Responsibilities

for the year ended 30 June 2025

The Directors of Legal Aid Service Providers' Network (LASPNET) are required to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of LASPNET at the end of each financial year and of the operating results for the year then ended. In respect of those financial statements, the Directors are required to:

- Select suitable accounting policies and apply them consistently.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable accounting standards have been followed.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the organisation will continue in operation.

The Directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of LASPNET and to enable them to ensure that the financial statements comply with accounting policies and guidelines of LASPNET and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are ultimately responsible for the internal controls. The Directors delegate the responsibility for the internal controls to management. Standards and systems of internal control are designed and implemented by management to provide reasonable assurance as to the integrity and reliability of the financial statements and to adequately safeguard LASPNET's assets.

The Directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with Generally Accepted Accounting Principles (GAAP) and the requirements of the Companies Act 2012. The Directors are of the opinion that the financial statements give a true and fair view of the state of financial affairs of LASPNET and of its operating results for the year ended 30 June 2025. The Directors further accept responsibility for the maintenance of accounting records, which may be relied upon in the preparation of the financial statements, as well as adequate systems of internal control.

Nothing has come to the attention of the Directors to indicate that LASPNET will not remain a going concern for at least the next twelve months from the date of this statement.

Approved by the Board of Directors on 28th October 2025 and signed on its behalf by:



MS. KAREN SAIDI
CHAIRPERSON



MR. ADRIAN DDUNGU
TREASURER

Independent Auditor's Report
to the members of Legal Aid Service Providers' Network (LASPNET)

Opinion

We have audited the financial statements of **Legal Aid Service Providers' Network (LASPNET)** as set out on pages 11 to 40, which comprise the Statement of Financial Position as at **30 June 2025**, the Statement of Comprehensive Income, Statement of Cash flows and Statement of Changes in Funds for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of LASPNET as at 30 June 2025, and of its financial performance and its cash flows for the year then ended in accordance with the Organisation's accounting policies set out on Pages 15 to 17 and donor requirements.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organisation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that in our professional judgement were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our report.

Other Information

The Directors are responsible for the other information. Other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

CPA CHRISTINE NAKAWUNDE DDAMBA MUGABI

Independent Auditor's Report
to the members of Legal Aid Service Providers' Network (LASPNET)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors for the Financial Statements

The Directors are responsible for the preparation and fair presentation of the financial statements in accordance with Generally Accepted Accounting Principles, and for such internal controls as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organisation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organisation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Independent Auditor's Report
to the members of Legal Aid Service Providers' Network (LASPNET)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organisation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

The Companies Act, 2012 requires that in carrying out our audit we consider and report to you the following matters. We confirm that:

- i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit.
- ii) In our opinion, proper books of account have been kept by the Organisation, so far as appears from our examination of those books; and
- iii) The Financial Statements are in agreement with the books of account.

DDAMBA MUGABI AND ASSOCIATES

Certified Public Accountant

Registration No. AF 0319

Bombo Road Mile 6, Maganjo

P.O Box 31411, Kampala

Phone +256 772462350/702462350

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Independent Auditor's Report

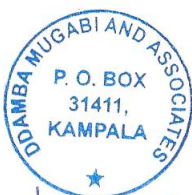
to the members of Legal Aid Service Providers' Network (LASPNET)

Report on other Requirements

The Engagement Practitioner on the audit resulting in this independent auditor's report is CPA Christine N. Ddamba - P0472.

Christine Ddamba

Christine N. Ddamba,
Engagement Partner



Ddamba Mugabi and Associates

Ddamba Mugabi and Associates
Certified Public Accountant
Kampala, Uganda

29/10/2025

Date

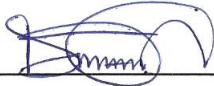
LEGAL AID SERVICE PROVIDERS' NETWORK (LASPNET)

Statement of Financial Position at 30 June 2025

		2025	2024
	Note	Ushs.	Ushs.
ASSETS			
NON-CURRENT ASSETS			
Property and Equipment	3	169,375,000	197,500,000
CURRENT ASSETS			
Cash and Bank Balances	4	539,784,317	1,709,643,179
Other receivables	5	6,000,000	-
		545,784,317	1,709,643,179
TOTAL ASSETS		715,159,317	1,907,143,179
		=====	=====
FUNDS AND LIABILITIES			
FUNDS			
Capital Fund	6	169,375,000	197,500,000
General Fund	7	6,087,726	37,889,483
Restricted Funds	8	535,038,405	1,563,431,631
TOTAL FUNDS		710,501,131	1,798,821,114
		=====	=====
LIABILITIES			
Payables	9	4,658,186	108,322,065
		4,658,186	108,322,065
TOTAL FUNDS AND LIABILITIES		715,159,317	1,907,143,179
		=====	=====

These financial statements were approved by the Board of Directors on 28th October 2025 and were signed on its behalf by:

 CHAIRPERSON

 TREASURER

 CHIEF EXECUTIVE OFFICER



LEGAL AID SERVICE PROVIDERS' NETWORK (LASPNET)

Consolidated Statement of Comprehensive Income

for the year ended 30 June 2025

	Note	2025 Actual Ushs.	Budget Ushs.	2024 Actual Ushs.
INCOME				
Grants	10	2,680,809,269	2,863,799,000	5,706,149,787
Other Income	11	18,734,815	52,230,000	105,732,519
Total Income		2,699,544,084	2,916,029,000	5,811,882,306
EXPENDITURE				
Programme Costs	12	2,874,334,623	2,232,522,000	3,443,350,967
Staff costs	13	610,025,000	682,471,100	890,211,634
Administration Costs	14	208,946,737	27,384,000	238,169,431
Total Expenditure		3,693,306,360	2,942,377,100	4,571,732,032
(Deficit) / Surplus for the year		(993,762,276)	(26,348,100)	1,240,150,274
Balance as at 1 July		1,601,321,114	-	393,849,595
Refund to donors		(66,432,707)	-	(32,678,755)
Fund Balance as at 30 June		541,126,131	(26,348,100)	1,601,321,114

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Legal Aid Service Providers Network



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